



PERSPECTIVES



SURFAIR.COM

50-500

mile routes

5000

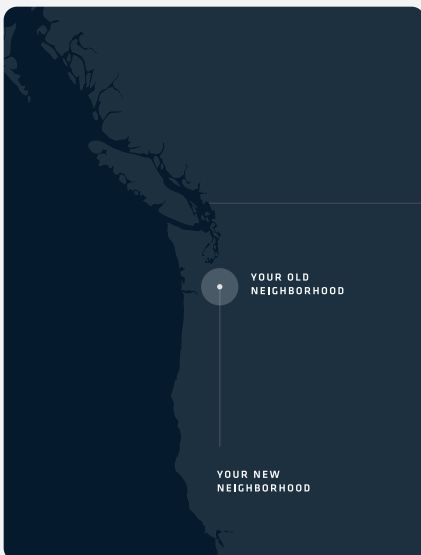
Existing public-use airports

\$15-22b

US Market by 2035

\$115b

Global Market by 2035



The Next Evolution of Aviation

Aviation has shaped how we live, work, and explore. Yet while aircraft technology has advanced, the structure of air travel has remained largely the same. Commercial airlines continue to operate out of a limited number of major hubs, leaving much of the nation's aviation infrastructure underutilized and unconsidered.

The next aviation revolution is already underway. In the space between congested hubs, Advanced Air Mobility (AAM) is emerging quickly. It's the transformation of short-haul aviation (routes of roughly 50 to 500 miles) that can leverage the more than 5,000 existing public-use airports across the U.S. With ~90% of the U.S. population living or working within 30 minutes of one of these smaller airports, the infrastructure already exists to reshape how we travel and create a new form of mass transportation.

Industry analysts forecast that regional air mobility could become a \$15–22 billion market in the U.S. alone by 2035, and upwards of \$115 billion globally. The need is clear: too many Americans still drive four or five hours for trips that could take under an hour by air. AAM offers a faster, more accessible, and more sustainable solution.

At Surf Air Mobility, we're building the platform to lead this transformation. Our business combines two essential capabilities: air mobility services and air technology innovation.

On the air mobility side, we operate one of the largest commuter airlines in the country and offer an on-demand charter service. And on the technology side, we're developing SurfOS, an all-in-one, AI-enabled operating system for air mobility. By using Palantir's Foundry and AI platforms, SurfOS is designed to improve data organization and enable faster, smarter decision-making for end users.

Our software is designed not only to enhance our own operations but also to serve third-party operators, charter brokers, and aircraft owners across the industry. When paired with future electrified aircraft estimated to come to market in the next several years, the next generation of aviation has the potential to dramatically improve the unit economics of short-haul aviation. We believe lower costs, reduced emissions, and more accessible networks will expand access for travelers while creating new opportunities for operators.

The aviation industry is on the verge of transformational change. Just as jets opened the possibility to travel to millions of people, air mobility, powered by electrified aircraft and intelligent software, will redefine how we move between our communities and redefine the radius of what we call "local."